

## MINUTES OF THE NORTH LONDON STP HEALTH AND CARE CABINET

17:00-19:00 on Wednesday 15<sup>th</sup> August 2018

Stephenson House, NW1 2PL

Members	Role	Attended	Deputy sent	Apologies
Jo Sauvage	Co-Chair and Clinical Lead for STP	✓		
Richard Jennings	Co-Chair and Clinical Lead for STP	✓		
Achim Schwenk	Acting Medical Director – NMUH	✓		
Adrian Richardson	GP Federation lead for NCL	✓		
Alpesh Patel	GP Federation lead for NCL	✓		
Aresh Hashemi-Nejad	Medical Director – RNOH NHS Trust			✓
Carmel Littleton	Director of Children's Services (Islington Council)			✓
Cathy Kelly (CK)	Chief Clinical Information Officer, UCLH			✓
Charles House	Specialised Services Lead for NCL			✓
Chris Streather	CMO – Royal Free London FT			✓
Claire Johnston	Capital Nurse/HEE Representative;	✓		
Matthew Shaw	Medical Director – GOSH FT			✓
Debbie Frost	Clinical Chair, Barnet CCG			✓
Declan Flanagan	Medical Director – Moorfields Eye Hospital NHS FT			✓
Fiona Yung	Allied Health Professional lead			✓
Flo Panel-Coates	Nursing Representative; Chief Nurse - UCLH	✓		
Geoff Bellingan	Medical Director – UCLH FT			✓
Helene Brown	Medical Director, NHS England			✓
Helen Donovan	Nursing workforce lead nurse, Barnet CCG and Professional Lead for Public Health Nursing, RCN	✓		
Helen Pettersen	Accountable Officer, NCL CCGs	✓		
Jane Hawdon	Responsible Officer, RFL			✓
Jonathan Bindman	Medical Director – BEH MH NHS Trust			✓
Julie Billett	Director of Public Health, Camden and Islington			✓
Jayne Skippen	Divisional Associate Director of Quality			✓
Karim Dar	Clinical Director, Camden – CNWL NHS FT			✓
Kate Hall	UCL Partners representative			✓
Katie Coleman	Primary Care Lead for NCL			✓
Laura Leadsford	Allied Health Professional lead			✓
Mo Abedi	Clinical Chair Enfield CCG			✓
Neel Gupta	Clinical Chair Camden CCG			✓
Pauline Taylor	Medicines / Pharmacy lead			✓
Peter Christian	Clinical Chair Haringey CCG			✓
Preeti Sud	UCL Partners representative			✓
Richard Elphick	Programme Lead Adult Social Care NCL			✓

Ricky Gondhia	Clinical Director, CLCHT			✓
Rob Senior	Medical Director – Tavistock and Portman NHS FT			✓
Saania Bhatti	Deputy for Barnet CCG Clinical Chair; Barnet GP	✓		
Sanjiv Ahluwalia	Health Education England representative	✓		
Sarah McClinton	Director of Adult Social Services (Camden Council)			✓
Shakil Alam	Primary Care Clinical lead, UEC workstream			✓
Bindi Nagra	Director of Adult Social Services (Enfield Council)			✓
Tony Theodoulou	Director of Children's Services (Enfield Council)			✓
Vin Diwakar	Medical Director, NHS England (London)	✓		
Vincent Kirchner	Medical Director – C&I NHS Foundation Trust			✓
Will Huxter	Director of Strategy, NCL CCGs	✓		
Yogi Amin	STP Organisational Development lead			✓

Attendees	Role	Reason for attendance
Suzi McCool	Project Manager	Minutes
Sam Rostom	Programme Director for Children and Young People Workstream	Presenting
Sarah Young	Programme Director for Workforce Workstream	Presenting
Debra Glastonbury	Clinical Operations Manager, UCLH	Presenting
Kathy Pritchard-Jones	Chief Medical Officer for London Cancer and Clinical Lead for the STP Cancer Workstream	Presenting

No.	Agenda item	Action owner
<b>1.</b>	<b>Welcome and apologies</b>	
	1.1. Jo Sauvage welcomed the members to the meeting and noted the list of apologies.  1.2. Dr Adrian Richardson, the representative for the Islington GP Federation was welcomed to his first meeting of the health and care cabinet.	
<b>2.</b>	<b>Minutes of the previous meeting and action log</b>	
	2.1. The minutes from the previous meetings (held on 16 May and 18 July) were agreed without amendment.	
<b>3.</b>	<b>Action log</b>	
	3.1 The action log was up to date with actions having been completed or on the agenda for the meeting. There was a reminder to members that the forward plan is open to submissions.	
<b>4.</b>	<b>Declarations of Interest</b>	
	4.1. Jo Sauvage reminded new members to declare general conflicts of interest and for all members to do so when relevant to a particular item.	

	<p>4.2. Jo Sauvage declared that is a provider of services as a GP, is a commissioner of services as the Chair of Islington CCG and is a member of the Islington GP Federation.</p> <p>4.3. Alpesh Patel is also a provider of services as a GP and is a member of the Local Medical Committee for Enfield.</p> <p>4.4. Helen Donovan declared that she is part of the Royal College of Nursing – which is also a trade union.</p>	
<b>5.</b>	<b>Workforce 2018/19 Delivery Plan</b>	
	<p>5.1. Sarah Young (Programme Manager) presented the 2018/19 delivery plan to the Cabinet for endorsement. As per HCC instructions earlier in the year, the delivery plan has been reviewed and reprioritised. The five priorities are:</p> <ul style="list-style-type: none"> <li>• Portability</li> <li>• Urgent &amp; emergency care preparation</li> <li>• Place-based care: Social &amp; Primary care/Community</li> <li>• Temporary Staffing</li> <li>• Workforce analytics</li> </ul> <p>5.2. At a recent NHS England Deep-Dive meeting, the STP was asked to consider if any of the priorities could be adopted across London e.g. Capital Nurse. The projects in NCL are similar to the rest of the London STPs.</p> <p>5.3. NCL has 38% EEA nursing staff – the highest level in England and a high levels of EU staff in social care. Part of the work of the programme is to support the care home nursing staff as we recognise the importance and interdependency of health and care. A key element of the work is supporting the recruitment and retention of the care home and home care workforce.</p> <p>5.4. There is a key interdependency with the Cancer and Health and Care Closer to Homes workstreams to support stratified follow-up of cancer patients.</p> <p>5.5. It was agreed at the recent Programme Delivery Board that any reductions in spend that arise as a result of the workforce programme will be diverted into the primary care workforce to support the move of care away from hospital.</p> <p>5.6. Further work to refine the Place-Based Care project will be undertaken following discussion at the recent Programme Delivery Board.</p> <p>5.7. There was an ask that any workforce implications arising from other STP initiatives are fed into the workforce programme.</p>	
<b>6.</b>	<b>NCL Choice Policy</b>	



	<p>6.1. Debra Glastonbury (Project lead) presented the updated NCL policy to avoid a delayed discharge. The policy was returning to the HCC following a previous review earlier in the year. Since then, the comments from the members had been taken on board and the policy has been reviewed by a wider group of stakeholders (Healthwatch, End of Life Care colleagues, Directors of Adult Social Services, Mental Health providers) and updated to reflect their comments.</p> <p>6.2. The policy will be launched on 1<sup>st</sup> October 2018 following official adoption by each Trust Board. Members were requested to ensure this takes place in September to enable the policy to be in place pan-NCL in October.</p> <p>6.3. There is an event taking place on 4<sup>th</sup> September for operational leads to help them to implement the policy within their individual organisations. <b>ACTION 1: The operational leads for implementation of the policy at individual organisations is to be confirmed by the HCC member for that organisation via email to Debra.</b></p> <p>6.4. It was noted that the policy is not currently applicable to mental health but it will be used as the basis for a NCL-wide policy for mental health.</p>	All Members
7.	<b>Update on out of hours medical rotas</b>	
	The item was deferred to the September meeting.	
8.	<b>Children and Young People 2018/19 Delivery Plan</b>	
	<p>7.1. Sam Rostom (Programme Director) presented the 2018/19 delivery plan to the Cabinet for endorsement. This is the first iteration of the delivery plan given the time to has taken to get a dedicated lead in place for the workstream. The four priority areas are:</p> <ul style="list-style-type: none"> <li>• Children's Surgery</li> <li>• Asthma</li> <li>• Admissions Avoidance</li> <li>• Children with Complex Needs</li> </ul> <p>7.2. The workstream is liaising with NHS England review of Paediatric Surgery and a workshop for NCL will follow this. <b>ACTION 2: Sam R and Sanjiv A to discuss the workforce issues related to the repatriation of long-term ventilation patients.</b></p> <p>7.3. The focus of the Admission Avoidance work is not limited to Emergency Departments, but brings in the wider system. Prevention is a key driver and it was noted that there is a role (if not necessarily capacity) for health visitors to take a more prominent role in prevention.</p> <p>7.4. The project on complex needs is in the scoping phase looking at the wider system. It is still to be determined if this is limited to medical needs or encompasses complex behavioural problems. A clinical lead for this works is still to be identified. Members were asked to send any suggestions to Sam.</p>	Sam Rostom and Sanjiv Ahluwalia



	<p>7.5. Whether or not Great Ormond Street Hospital (GOSH) are included in the project on surgery is tbc. The main reason for this is that most of their funding is via Specialised Commissioning and this is currently under review at a national level. On an STP level, GOSH have been approached but are not, as yet, fully engaged with STP work.</p> <p>7.6. In light of the current financial situation in both health and social care means the sustainability of CYP services is now a burning platform. It is for this reason that there is optimism that the progress in these priority areas can be achieved.</p> <p>7.7. It was clarified that CAMHS is part of the Mental Health workstream. Sam feeds into this work and works with the MH Programme Manager to ensure there is no duplication or missed opportunities.</p> <p>7.8. It was clarified that work in Transforming Care is undertaken at an NCL level. Although not one of the workstreams within the STP, there is dialogue between the CYP, Adult Social Care and Transforming Care leads.</p> <p>7.9. It was confirmed that the workstream is connected to HLP in terms of service review support.</p> <p>7.10. The plan does not currently include autism. This is likely to feature in the NHS 10 year plan. However, it was noted that autism affect both CYP and adults.</p>	
<p><b>9.</b></p>	<p><b>Cancer 2018/19 Delivery Plan</b></p>	
	<p>9.1. Kathy Pritchard-Jones (Workstream SRO) presented the 2018/19 delivery plan to the Cabinet for endorsement. The three priority areas (across North Central and East London) are:</p> <ul style="list-style-type: none"> <li>• Early diagnosis</li> <li>• Pathway improvement</li> <li>• Living with and beyond Cancer</li> </ul> <p>9.2. It was confirmed that funding for the 2018/19 work has been recently agreed to progress the planned work. However, this funding is tied to achievement (in both sectors) of the 62-day performance target.</p> <p>9.3. The NCL sector is struggling to meet the target and cannot afford to lose the finding for the three projects. There was a discussion on how to take this forward. The Cabinet did not doubt that it is a complex issue to crack and that staff were working hard to meet the target. It may be that a system-wide view could help. <b>ACTION 3: A meeting to review 62-day target performance and an improvement to take place.</b> The PMO can assist by circulating the clear asks and steps to be taken.</p> <p>9.4. An event on quality Improvement for Endoscopy is taking place on 17 August. To date, there had been little interest in NCL. Medical Directors were asked to encourage colleagues within their host Trust to attend.</p>	<p><b>Will Huxter, Jo Sauvage, Richard Jennings and Kathy Pritchard- Jones</b></p>



10.	<b>AOB and Date of next meeting</b>	
	<p><b>9.1. Any other business</b> No items of other business were raised</p> <p><b>9.2. Date of the next meeting</b> The next meeting will be on Wednesday 15 August 2018 from 5-7pm in room 6 of the Education Centre of the Whittington Hospital.</p>	
	<b>CLOSE: The meeting closed at 7:00pm.</b>	

