

MINUTES OF THE NCL STP HEALTH AND CARE CABINET MEETING
17:00-19:00 on Wednesday 17 May 2017
Holbrook House

Members	Role	Attended	Deputy sent	Apologies
Jo Sauvage	Co-Chair and Clinical Lead for STP; Clinical Chair Islington CCG	✓		
Richard Jennings	Co-Chair and Clinical Lead for STP			✓
Dr Caz Sayer	Clinical Chair Camden CCG			✓
Saania Bhatti	Deputy for Barnet CCG Clinical Chair; Barnet GP	✓		
Mo Abedi	Clinical Chair Enfield CCG	✓		
Peter Christian	Clinical Chair Haringey CCG	✓		
Jonathan Bindman	Medical Director – BEH MH NHS Trust	✓		
Vincent Kirchner	Medical Director – C&I NHS Foundation Trust			✓
Pramod Prabhakaran	Medical Director – CNWL NHS FT			✓
David Hicks	(Interim) Medical Director – GOSH FT			
Geoff Bellingan	Medical Director – UCLH FT	✓		
Cathy Cale	Medical Director – North Mid	✓		
Stephen Powis	Medical Director – Royal Free London FT	✓		
Joanne Medhurst	Medical Director – Central London CH NHS Trust	✓		
Declan Flanagan	Medical Director – Moorfields Eye Hospital NHS FT			✓
Aresh Hashemi-Nejad	Medical Director – RNOH NHS Trust			✓
Rob Senior	Medical Director – Tavistock and Portman NHS FT	✓		
Flo Panel-Coates	Nursing Representative; Chief Nurse - UCLH			✓
Helen Donovan	Nursing Representative; Registered Nurse & Barnet CCG Governing Body Member	✓		
Claire Johnston	Capital Nurse/HEE Representative;	✓		
Sarah McClinton	Director of Adult Social Services (Camden Council)			✓
Ray James	Director of Adult Social Services (Enfield Council)			✓
Carmel Littleton	Director of Children's Services (Islington Council)			✓
Tony Theodoulou	Director of Children's Services (Enfield Council)	✓		
Julie Billett	Director of Public Health, Camden and Islington			✓
Pauline Taylor	Medicines / Pharmacy lead	✓		
Katie Coleman	Primary Care Lead for NCL			✓
Gill Gaskin	Specialised Services Lead for NCL	✓		
Samit Shah	Urgent Care Lead for NCL			✓
Laura Leadsford	Allied Health Professional lead	✓		
TBC	GP Federation lead for NCL			
Mike Roberts	UCL Partners representative			✓
Sanjiv Ahluwalia	Health Education England representative			✓

In attendance	Role	STP organisation
Helen Pettersen	North London CCG Accountable Officer & STP Convenor	CCGs
David Stout	STP Senior Programme Director	STP PMO
Sanjay Mackintosh	STP PMO Lead for North London Councils	STP PMO
Kevin Monteith	Head of Programme Management	STP PMO

No.	Agenda Item	Action by
1.0	GENERAL BUSINESS	
1.1	<p>Welcome and introductions</p> <p>Mo Abedi commenced the meeting on behalf of the Chair who was running late and welcomed everyone to the meeting. Introductions were made and apologies noted.</p>	
1.2	<p>Review of minutes and actions from the previous meeting</p> <p>The minutes of the last meeting held on 5 April were agreed without amendment. The actions were reviewed and agreed as met. The progress on finalising the Quality Impact Tool was noted.</p>	
2.0	STP PLANNING AND UPDATES	
2.1	<p>Discussion with Helen Pettersen</p> <p>Helen introduced herself and provided some information about her previous experience and roles prior her appointment as the Accountable Officer for the 5 North London CCGs and STP Lead. Helen explained a bit about her role in relation to the STP and that she would be meeting with all the SROs in the coming weeks to get fully up to speed with each workstream. Jo Sauvage joined the meeting and thanked Mo for commencing the meeting and went on to remind members about the discussions had at the Cabinet away day in January and that inviting Helen to have this discussion was a follow on from that. Jo further explained that there was a planned afternoon session with Helen and her new management team on 4th July, which would be an opportunity to share ideas about the leadership role of the Health and Care Cabinet going forward. The Cabinet explored a number of issues with Helen including; how the leadership of the CCGs would work going forward in terms of the cross CCG leadership team and issues of local CCG sovereignty and the joint committee role and purpose. The overwhelming number of meetings and duplication of effort was noted with a commitment from Helen and her team to reduce this and to simplify and streamline processes where possible.</p>	
2.2	<p>Update on the Capped Expenditure Process</p> <p>David Stout introduced this item and summarised the national process and the local approach that has been followed since the leadership summit on 24 April. This included a review of the outputs from the summit by the Finance and Activity Modelling group and the subsequent submission to NHS England on 5 May. He drew the meetings attention to the elements of the submission and proposed next steps in terms of progressing the identified priorities. David informed the meeting of the national review meeting date on 30th May and highlighted the potential next step in relation to the next phase of work required in order to reduce the financial gap over the next 3 years. David then highlighted the priority areas for further scoping over the next 3 weeks and in particular focused in on the medicines management/optimisation work that will be established as a workstream led by Gill Gaskin, who then briefly explained her plan to scope this work.</p> <p>The Cabinet discussed the opportunities and challenges in relation to Procedures of Limited Clinical Effectiveness (PoLCE) building on the work in Enfield. Members also welcomed the reference to a moratorium on the tendering of services, which the new Chief Finance Officer will lead the review of. Lastly, members reiterated the need to retain the focus on improving quality and promoting evidence based best practice.</p>	
3.0	STP DELIVERY AND ASSURANCE	
3.1	<p>Report on the impact of plans on the Social Care System</p> <p>Sanjay Mackintosh (SM) introduced this item explaining that the five local authorities within the North London STP footprint had commissioned this Report. SM explained the particular focus of the report, which included an assessment of the likely impact of the STP assumptions on the local authorities and the identification of the opportunities for joint working both as Councils and with</p>	

	<p>NHS organisations. SM explained that he had presented this report at the Programme Delivery Board as well as the Care Closer to Home and Urgent Emergency Care Boards.</p> <p>SM then drew the Cabinet’s attention to the summary slides in the meeting pack which summarised the key findings and recommendations to the five local authorities covering the following 4 areas:</p> <ul style="list-style-type: none"> • Interfaces between the NHS and social care – streamlining processes around admission avoidance and discharge from hospital; • Market management – developing a sustainable market for nursing care and homecare; • Workforce – focusing on developing the skills and capacity in nursing care and homecare; and • Learning disabilities – examining innovative models to reduce the whole life cost of people with learning disabilities. <p>In terms of the information presented, SM drew attention to slide 6 of the pack in relation to DTOC that highlighted a cause being more about finding a suitable placement rather than waiting for an assessment. With regards market management, the waits for bedded care versus home care was highlighted.</p> <p>In the discussion that followed, the following points were raised:</p> <ul style="list-style-type: none"> • Links with other work streams – opportunity to look at transforming care and CC2H. Good emphasis; • Level of home care migrant workers was striking. High degree of staff anxiety was noted about how the impact of Brexit negotiations might impact on migrant workers seeking employment in social care. High numbers of migrant workers employed in Barnet and Camden and the issue of differing levels of pay for care workers was highlighted; • In terms of the social care market, the challenges with running costs and shortage of nursing care home places was discussed; • Next steps – meeting with DASSs and others to agree how to take forward under the Council leadership structures and resource going forward and to agree Cross borough elements of the work. Fit with STP structures such as LWAB and UEC and CC2H. Other work in Children’s services will be considered under the umbrella of the CYP workstream. 	
3.2	<p>Health and Care Cabinet forward plan The Cabinet reviewed and agreed the forward plan items for the next two meetings.</p>	
4.	<p>Any other business There were no other items of AOB raised.</p>	
5.	<p>Details of next meeting 21 June, Room 6LM1, Stephenson House between 5:00-7:00pm</p>	
8.	<p>The meeting was CLOSED at 7:00pm</p>	